	Recommended Budget 2013/14	Contractual Inflation	Pressures	Efficiency Savings	Invest to Save	Fees & Charges	Service Reductions	New Investment	Proposed Budget 2014/15	% Change
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	
City Regeneration	254	0	57	(181)	2	(387)	(79)	0		(231%)
, ,				,		,	,		, ,	` ,
City Development		0	0	(48)	0	(5)	(79)	0	1,526	(8%)
Cultural Development							(13)		9	(59%)
Development				(14)					353	(4%)
Support Services	469			(14)					455	(3%)
Information Services	(34)			(00)		(5)	(00)		(34)	0%
Spatial Development	834			(20)		(5)	(66)		743	(11%)
Corporate Property	(4,814)	0	57	(82)	2	(382)	0	0	(5,219)	8%
Commercial Property		Ĭ	3	(/	2	(382)			(6,072)	7%
Office Accomadation			4			` '			462	1%
Property Maintainence	287		50	(82)					255	(11%)
Support Services	136								136	0%
Housing	3,410	o	0	(E4)	0	0	0	0	2 250	(1%)
Community Housing Strategy	3,410 606	۷	٥	(51) (5)	ď	U	U	U	3,359 601	(1%)
+ Housing Needs	2,804			(46)					2,758	(2%)
Housing Needs	2,001			(10)					2,700	(270)
Organisational Development & Corporate	3,821	91	30	(147)	(30)	(40)	(55)	0	3,670	(4%)
Services					` ,					, ,
Finance	52	0	0	(29)	0	0	0	0		(56%)
Accountancy	63								63	0%
Internal Audit	\ /								(60)	0%
Concessionary Fares	7			(4)					7	0%
Corporate Finance	(60)			(4)					(64)	7%
Investigations Revenues	175			(25)					175 (98)	0% 3 4 %
Revenues	(73)			(25)					(90)	34 %
Business Improvement & Technology	860	91	0	(88)	0	0	0	0	863	0%
Strategic Procurement				(36)					(17)	(189%)
Transformation				()					384	0%
Performance	(1)								(1)	0%
Business Improvement									17	0%
Technology	441	91		(52)					480	9%

	Recommended	Contractual	Pressures	Efficiency	Invest to	Fees &	Service	New	Proposed Budget	% Change
	Budget 2013/14	Inflation		Savings	Save	Charges	Reductions	Investment	2014/15	
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	
Customer Services	2,591	0	0	(25)	(20)	(14)	0	0	2,532	(2%)
Customer First Programme	50			(0.7)	(20)				30	(40%)
Customer Contact	119			(25)					94	(21%)
Revenues	809					(14)			795	(2%)
Housing Benefit									1,613	0%
Replacement Academy Server	0								0	#DIV/0!
Human Resources & Facilities	119	0	30	(2)	(10)	(21)	(55)	0	61	(49%)
Human Resources	118					(20)			98	(17%)
Health & Safety	37					()			37	0%
Learning & Development			30				(55)		(58)	76%
Payroll	2						()		2	0%
Facilities Management				(2)	(10)	(1)			(18)	260%
Law & Governance	199	0	0	(3)	0	(5)	0	0	191	(4%)
Committees	(31)			(3)		` '			(34)	10%
Election Services	208								208	0%
Legal Services	(13)					(5)			(18)	38%
Member Services	77					` '			77	0%
Scrutiny	(5)								(5)	0%
Executive Support	(37)								(37)	0%
4	` '									
Community Services	14,172	157	(83)	(384)	(20)	(491)	(100)	(59)	13,192	(7%)
F	0.007	0	0		(00)	(50)	(70)	(50)	0.000	(7 0/)
Environmental Development Environmental Control	3,037 759	٥	U	0	(20)	(52)	(70)	(59)	2,836	(7%) 0%
Environmental Sustainability	610							(64)	759 549	(10%)
Health Development					(20)	(15)		(61) 2	639	(10%)
Licencing and Development					(20)	(15)	(EA)	2		159%
						(35)	(54)		(145) 89	
General Management						(2)	(16)		930	0% (2%)
Community Safety Strategy & Operations						(2)	(16)			
External Fudning Community Safety	15								15	0%
Direct Services	2,994	145	(83)	(85)	0	(376)	0	0	2,595	(13%)
Building Planned Operations	(2,678)					(77)			(2,755)	3%
Building - Responsive Operations									3	0%
Off Street Parking	(3,366)		(110)			(113)			(3,589)	7%
Waste & Recycling Domestic	3,165		27			(16)			3,176	0%
Waste & Recycling Commercial	(1,330)			(60)		(90)			(1,480)	11%
Engineering						(20)			(147)	16%
Street Scenes	4,181			(25)					4,156	(1%)
Motor Transport		145				(60)			15	(121%)
Garages	(58)								(58)	0%
Caretaking & Miscellaneous	(207)								(207)	0%
Local Overheads	2,195								2,195	0%

	Recommended Budget 2013/14	Contractual Inflation	Pressures	Efficiency Savings	Invest to Save	Fees & Charges	Service Reductions	New Investment	Proposed Budget 2014/15	% Change
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	1
Direct Building Services Stores	1,286								1,286	0%

	Recommended Budget 2013/14	Contractual Inflation	Pressures	Efficiency Savings	Invest to Save	Fees & Charges	Service Reductions	New Investment	Proposed Budget 2014/15	% Change
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	
			_					_		
Leisure & Park	-,	12	0	(274)	o	(63)	(30)	0	-,	(7%)
Leisure Managemei		12		(264)		(0)			1,780	(12%)
Oxford Sports Partnershi						(2)			93	(2%)
Sports Developmen									189	0%
Allotment									27	0%
Burial Service						(5)			75	0%
Countrysid				(40)		(5)	(00)		150	(3%)
Parks Managament & Administration	,			(10)		(56)	(30)		1,987 4 11	(5%)
Parks Management & Administration	n 411								411	0%
Community Development Tear	n 3,074	0	0	(25)	0	0	0	0	3,049	(1%)
Area Committee	s 131			` '					131	0%
Communities & Neighbourhood	s 1,039			(20)					1,019	(2%)
Community Grants & Commissionin	g 1,541			Ó					1,541	0%
Community Safety Strategy & Operation	s 107			(5)					102	(5%)
Elderly Service	s (2)								(2)	0%
External Fudning Community Safe									258	0%
		_	_	_	_		_			
Chief Executiv	e 779	0	0	0	0	(23)	0	(10)	746	(4%)
Policy, Culture and Comm	s 779	o	0	0	0	(23)	0	(10)	746	(4%)
Communication		ď	٦	U	٦	(9)	٦	(10)	(48)	23%
Cultur	e 369					(14)			355	(4%)
Policy & Partnership						(14)		(10)		(2%)
1 oney & Faithership	449							(10)	439	(Z /0)
Total Portfolio Budge	t 19,026	248	4	(712)	(48)	(941)	(234)	(69)	17,274	(9%)